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| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | | | | | | | **PROGRAMME MANAGEMENT (HIGH-LEVEL PROCESS AND BENEFITS REALISATION)** | | | | | | | | | | | |  |
|  | **Management Approach: Urban Network and Precinct Development (Phases, Milestones, Gates, Baselines, Deliverables, Reviews, Audits)** | | | | | | | | | | | | | | | | | | |
| **PHASE** | **1 Programme Initiation** | | | | | **2 Network Planning** | | | **3 Precinct Planning** | | | **4 Project Portfolio Management** | **5 Implementation** | | | | | | |
| **1A** | **1B** | **1C** | **1D** | **1E** | **2A** | | **2B** | **3A** | **3B** | **3C** | **4** | **5A** | **5B** | **5C** | **5D** | | **5E** | **5F** |
| **1.1** | **1.2** | **1.3** | **1.4** | **1.5** | **2.1** | | **2.2** | **3.1** | **3.2** | **3.3** | **4.1** | **5.1** | **5.2** | **5.3** | **5.4.1** | **5.4.2** | **5.5** | **5.6** |
| **SUB PHASE** | [Engage with Client](../5.3.1%20Programme%20Initiation/4.%20Process%20Maps/1.1%20Engage%20with%20Client.xls) | [Establish Work Plan](../5.3.1%20Programme%20Initiation/4.%20Process%20Maps/1.2%20Establish%20Work%20Plan.xls) | [Identify Urban Network Elements](../5.3.1%20Programme%20Initiation/4.%20Process%20Maps/1.3%20Identifing%20the%20Urban%20Network%20Elements.xls) | [Conclude Contractual Arrangements](../5.3.1%20Programme%20Initiation/4.%20Process%20Maps/1.4%20Conclude%20Contractual%20Arrangements.xls) | [Appoint Consultant(s) & finalise work plan & funding](../5.3.1%20Programme%20Initiation/4.%20Process%20Maps/1.5%20Appoint%20Consultant(s)%20&%20finalise%20%20work%20plan%20&%20funding.xls) | [Conduct Urban network Phasing](../5.3.2%20Network%20Planning/4.%20Process%20Maps/2.1%20Conduct%20Urban%20Network%20Phasing.xls) | | [Conduct Urban Network Order Costing](../5.3.2%20Network%20Planning/4.%20Process%20Maps/2.2%20Urban%20Network%20Order%20Costing.xls) | [Conduct Precinct Design Planning](../5.3.3%20Precinct%20Planning/4.%20Process%20Maps/3.1%20Conduct%20Precinct%20Design%20Planning.xls) | [Conduct Precinct Conceptual Planning](../5.3.3%20Precinct%20Planning/4.%20Process%20Maps/3.2%20Conduct%20Precinct%20Conceptual%20Planning.xls) | [Listing and Prioritising of NDP Projects](../5.3.3%20Precinct%20Planning/4.%20Process%20Maps/3.3%20Listing%20and%20Prioritising%20of%20NDP%20Projects.xls) | [Conduct Project Portfolio Analysis](../5.3.4%20Portfolio%20Management/4.%20Process%20Maps/Project%20Portfolio%20Management.xls) | [Inception Stage 1](../5.3.5%20Implementation/4.%20Process%20Maps/5.1%20Inception%20Stage%201.xls) | [Concept Viability Stage 2 (Preliminary Design)](../5.3.5%20Implementation/4.%20Process%20Maps/5.2%20Concept%20Viability%20-%20Stage%202%20(Preliminary%20Design).xls) | [Design Development Stage 3 (detail design)](../5.3.5%20Implementation/4.%20Process%20Maps/5.3%20Design%20Development%20-%20Stage%203%20(Detail%20Design).xls) | [Documentation & Procurement Stage 4 (Tender)](../5.3.5%20Implementation/4.%20Process%20Maps/5.4%20Documentation%20and%20Procurement%20Stage%204%20(Tender).xls) | | [Contract Administration & !inspection Stage 5 (Construction)](../5.3.5%20Implementation/4.%20Process%20Maps/5.5%20Contract%20Administration%20&%20inspection%20Stage%205%20(Construction).xls) | [Close-out Stage 6](../5.3.5%20Implementation/4.%20Process%20Maps/5.6%20Closeout%20-%20Stage%206.xls) |
| Documentation | Procurement |
| **MILESTONE** |  |  | 1 | 2 |  |  | | 3 | 4 | 5 | 6 |  |  |  | 7 | 8 | 9 | 10 | 11 |
| **GATES** |  |  | 1 | 2 |  |  | | 3 | 4 | 5 | 6 | 7 |  |  | 7 | 9 | 10 |  |  |
| **BASELINES** |  |  |  |  |  |  | | Urban Network Baseline |  | Precinct Baseline |  |  | Project Baseline 0 | Project Concept Baseline 1 |  | Project Construction Baseline 2 | Project Construction Baseline 3 |  |  |
| **DELIVERABLES** | Minutes of engagement meetings Institutional arrangements | Draft Work Plan | Urban Network Identification Map Identification Map Description Table | Council Submission Council Resolution Memorandum of Agreement for NDP grant | Terms of Reference Letter of Appointment Service Level Agreement Consultant Guidance Pack Updated Work Plan | Urban Network Phasing Plan | | Updated Network Phasing Plan High Order Costing | Precinct Design Plan |  | Minutes of engagement meetings Institutional arrangements | Draft Work Plan | Urban Network Identification Map Identification Map Description Table | Council Submission Council Resolution Memorandum of Agreement for NDP grant | Terms of Reference Letter of Appointment Service Level Agreement Consultant Guidance Pack Updated Work Plan | Urban Network Phasing Plan | Updated Network Phasing Plan High Order Costing | Precinct Design Plan |  |
| **APPROVAL / ACCEPTANCE BY NDP** |  | Acceptance | No Objection | Signing of Memorandum of Agreement for NDP grant | Approval of Final Work Plan |  | | Acceptance | Acceptance | Acceptance | Acceptance | Acceptance | Permission to proceed with implementation planning |  |  | Permission to proceed with construction |  | NDP acknowledge delivery of construction project | NDP signs off Close-out Report |
| **REVIEWS** |  | Review draft  work plan  cash flow |  |  | Review final work plan  cash flow |  | |  |  | Precinct Concept Review |  |  |  | Preliminary project cash flow review 1 | Preliminary project cash flow review 2 | Final project cash flow review | Final project cash flow review |  |  |
| **FUNCTIONAL &**  **PHYSICAL**  **CHECKS** |  |  |  |  |  |  | |  | From 1.3 | From 2.1 | From 3.2 |  |  |  | Functional check |  |  | Physical check |  |